

CENTRAL INTELLIGENCE AGENCY  
OFFICE OF CENTRAL REFERENCE

3 September 1963

STAFF STUDY ON REORGANIZING  
REFERENCE SERVICES ON  
INDUSTRIAL INSTALLATIONS

PROBLEM

To evaluate the impact of meeting a DD/I requirement for [ ] slots by abolishing the Industrial Register (IR/OCR), and, assuming an affirmative decision to do so, to draft implementing recommendations for DD/I consideration.

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BACKGROUND

IR terms of reference

1. The original functions of IR, as set forth in ORE Notice 31-47 of 15 July 1947, included the establishment of an up-to-date general file of foreign industrial installations, developments and resources, and their international or functional relationships, on a world-wide basis, and maintained by machine methods (see Tab A). During 1949-50 in a series of meetings with DD/I user offices, it was established that IR would provide only unevaluated information support and would avoid doing research or producing intelligence papers. Some liberalization of these early doctrinal limitations has occurred, but their cumulative effect over the years worked against full realization of IR's support potential. One result was the accumulation in IR of great volumes of information whose bulk led the analyst to create his own working files. Little feedback or customer guidance came from the analyst to IR; rapid growth in DD/I research responsibilities occurred in the early 50's; gradual shift away from installation-oriented analysis developed, as did rapid intelligence problem obsolescence; and new sensitive sources produced hard information which was compartmented and not included in IR files.

GROUP I

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Excluded from automatic  
downgrading and  
declassification

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2. A more accurate current reflection of IR's functions is presented in Section II of Tab A. The services now performed include the following:

- a. Personal assistance to CIA and other USIB customers by IR area-oriented analysts;
- b. Preparation, upon request, of written reports, either encapsulated or inclusive;
- c. Machine tabulations of installations by name, location or type of activity, etc.;
- d. Preparation of research aids

- e. Reporting new U.S. commercial ventures in foreign countries (for CO/C and DD/P);

- g. Daily support to Aeronautical Chart and Information Center (ACIC) charting, air facilities and targeting programs;

- h. Machine-controlled file-backup
- i. Preparation of data sheets and plotting of facilities in support of ORR's Guided Missile Area Study Program;
- j. Identification and plotting of landmarks in support of the joint ORR/AMS Map Project.

Studies and evaluations of IR

3. The Register has been the subject of numerous studies, including two by the Inspector General (1956 and 1963), as part of the regular over-all Office investigations; specific but comprehensive review by a DD/I panel in 1960 (the "House Report": CRAG 7-60, 27 Apr 1960); the Task Force for Manpower Review (the "McComb Group", whose over-all OCR paper is dated 10 September 1962); and the CHIVE/ADPS team fact-gathering activity within the DD/I area.

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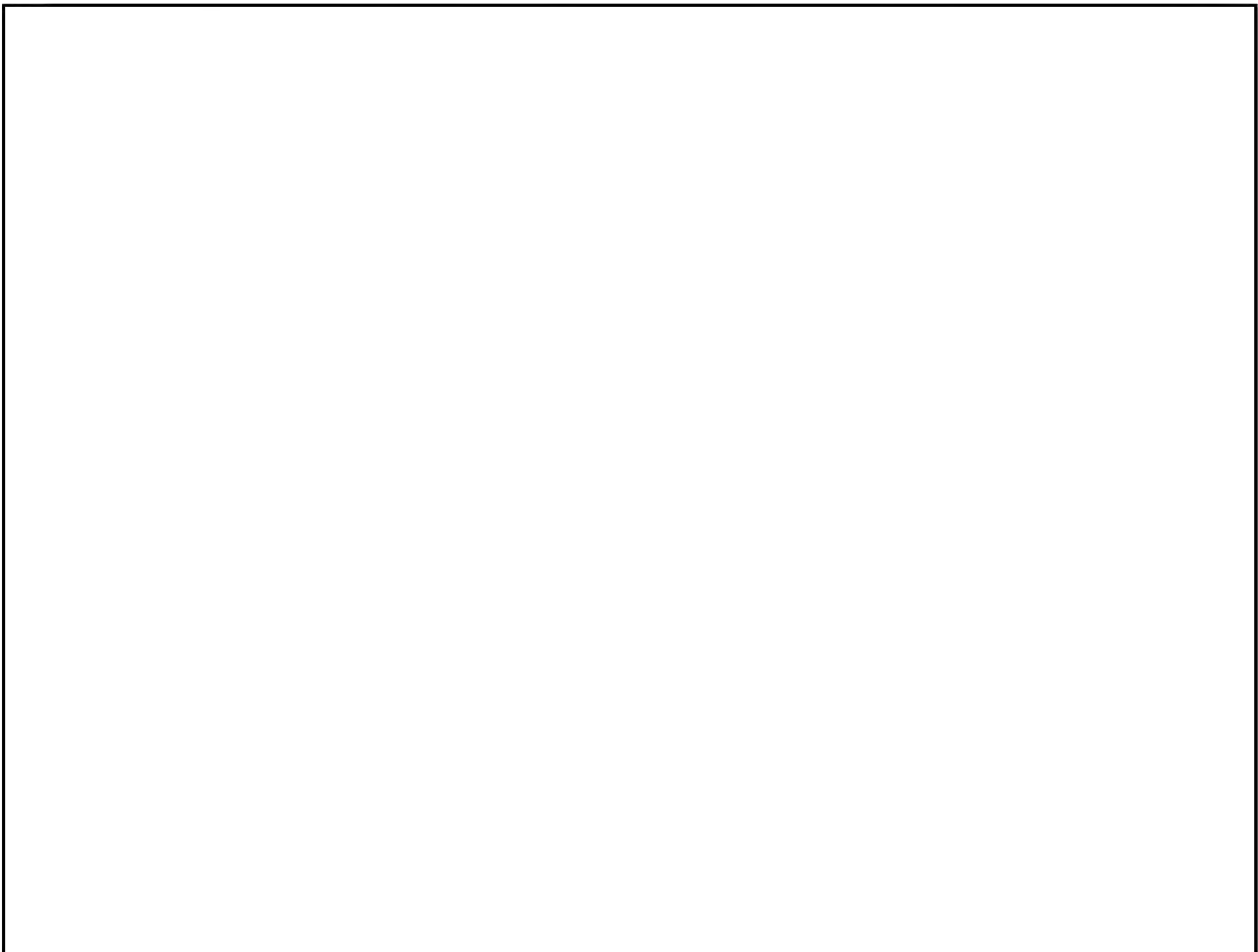
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which occurred during FY 1963. All of the resultant papers were reviewed in considering the problem posed for this study. In general, both of the IG reports gave IR good marks, the 1963 version particularly pointing up increased use of IR by ORR and Army, and strongly supporting continuation of IR's functions; the McComb report posed the possibility of abolishing IR; and the House and  reports (whose investigations in considerable depth are supported by comprehensive questionnaires and/or analyst interviews) opt for a re-oriented IR, criticising not the function but the procedures. Finally, IR-type support was, within the past month, discussed informally within the COMOR targeting-group context, and, as a final check, each IAD (or his representative) was asked for informal reaction to abolishing the Register.

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Assets and services



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